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## Here's What to Do in the DOL Rule Transition Period

By Rita Raagas De Ramos September 13, 2017

The full implementation of the **Department of Labor**'s fiduciary rule has been delayed but that doesn't mean the confusion about what retirement advisors need to do to comply has abated.

**Dennis Concilla**, Columbus, Ohio-based head of **Carlile**, **Patchen & Murphy**'s securities litigation and regulation practice group, says he still gets calls from clients and prospects asking for guidance on how best to address the DOL rule during the transition period. He says those callers are telling him they're "experiencing confusion" because they've been receiving different – and sometimes conflicting – advice from various lawyers.

Until the DOL rule is fully implemented on July 1, 2019 – barring any changes to that date following a DOL review of the rule – retirement advisors are working on compliance requirements for the transition period.

Among other things, the so-called fiduciary rule requires advisors to inform investors of any potential conflicts of interest and have their clients sign a Best Interest Contract Exemption document if the advisors receive variable compensation for providing retirement advice.

But during the transition period, retirement advisors who expect to make use of the BICE are required to comply only with so-called Impartial Conduct Standards, which state that BICE users must "adhere to basic fiduciary norms and standards of fair dealing." Specifically, advisors must charge no more than reasonable compensation, avoid making materially misleading statements, and must provide advice that is in the investor's best interest

In an email sent to clients and other stakeholders, the **Wagner Law Group** says the ICS are "somewhat more vague and do not necessarily lend themselves to easy compliance checklists." As such, the law firm has released a checklist of steps advisors can take to "protect themselves and demonstrate compliance" to the ICS.

The law firm expects the DOL, **IRS** and **SEC** to continue to share audit information and make cross-referrals under existing inter-departmental protocols. Regardless of the stated enforcement position of any of these regulatory bodies, a "demonstrated effort" to meet the ICS will be a "powerful factor" in determining compliance, the law firm says.

"The presence of well-documented client files, formally adopted processes and procedures, evidence of attempts to adhere to such processes and procedures, and internal compliance training will be among the most impactful factors to demonstrate efforts to comply" with the ICS, the law firm says.

There are 16 items on the checklist but the Wagner Law Group firm nevertheless describes it as non-exhaustive.

"Although no single step" in the checklist "is required by law or regulation, we think it is important for financial advisors and institutions to take some steps to implement and enforce" the ICS, the law firm says.

The first five items of the checklist are: Identify and code all retirement investors into their proper categories; ensure written policies and procedures for Erisa and other qualified retirement accounts incorporate ICS and require compliance with those standards; consider revising agreements to make clear the services for which the firm is and is not acting in a fiduciary capacity; implement processes and controls for the delivery of non-fiduciary services to ensure fiduciary advice is not inadvertently provided; and review compensation structures and revenue streams to identify any potential conflicts.

The complete checklist from the Wagner Law Group is available at the bottom of this article.



(Getty)

RIAs generally have less to do compared with broker-dealers to comply with the ICS since RIAs have been acting as fiduciaries even before the DOL rule while broker-dealers were held to suitability standards.

**Ryan Parker**, CEO of Edelman Financial Services, which has around \$19.5 billion in client assets, says many broker-dealers "are ripping out old wiring and putting in new wiring" to comply with the DOL rule. But Edelman is "focused on execution because we have been a fiduciary."

He says Edelman "didn't have to start from scratch" to comply with the DOL rule since it charges clients a flat fee instead of a commission.

What Edelman has done to comply with the DOL rule, as it stands, is to "make a couple of enhancements to our documentation policies and conduct some training for our client service folks and our financial planners, to make sure they are attuned to the specifics of the rule," he says.

When asked to cite an example of changes Edelman has made, Parker says the company's advisors have always talked to their clients about the "key factors," such as where their IRA or 401(k) accounts are invested, what investment products they are holding, and the fees they have been charged.

In the past, that information was being recorded in the company's CRM system in a form labelled "free text" that's inputted by advisors. Now, the company's CRM system has a "specific drop-down menu and specific prompts" that can capture the information "more systematically," Parker says. In some cases, he says the company is working with data providers, such as Morningstar, "to populate information automatically."

"These enhancements are pretty invisible to the client but they are more to make sure we are standardized in our workflow," he says.

Meanwhile, Deloitte estimates broker-dealer firms and firms dually registered as broker-dealers and RIAs have already spent more than \$4.7 billion in preparation for the rule's June 9, 2017 partial applicability date and will be spending more than \$700 million annually to maintain compliance.

Even with the "significant" amount brokers and dually registered advisors have spent on the DOL rule's compliance requirements, Deloitte notes the expenditures have mainly been for "highly manual, stop-gap measures, which are unsustainable long-term."

**John Ellis**, a New Orleans, La.-based senior retirement plan consultant at UBS Financial Services, insists that although UBS is a broker-dealer firm, its advisors have been acting as fiduciaries and acknowledge that role in writing. He doesn't expect his practice to spend a significant amount to comply with the DOL rule going forward.

"We have a well-documented process where we're constantly reaffirming that we're making decisions that are working for the best interest of the client," he says. "It's all written down in a nice fiduciary file, should the DOL walk in the door."

He says investment decisions and strategies are also documented and delivered to clients, whom he meets with quarterly, as part of his client engagement process. "We have a tangible story that shows why decisions were made," he says.

## **Advisor Checklist for Impartial Conduct Standards**

Identify and code all retirement investors as Erisa Plans, non-Title I Plans, IRAs, etc. This will help the firm track disclosures, procedures, etc., that apply to each type of retirement investor.

Make sure written policies and procedures for Erisa and other qualified retirement accounts such as IRAs and similar accounts (e.g., Archer Medical Savings Accounts, HSAs, Coverdell Educational Savings Accounts, Keogh plans, and sole proprietor 401(k) plans) incorporate the Impartial Conduct Standards and require compliance with those standards in making recommendations to retirement accounts. Periodic compliance training for advisors may be appropriate. Compliance manuals and written supervisory procedures (as required by Finra Rule 3120) should be reviewed and updated.

Consider revising agreements to make clear the services for which the firm is and is not acting in a fiduciary capacity. Any registered representatives of broker-dealer firms should be licensed as investment advisor representatives, if not done already.

Implement processes and controls for the delivery of non-fiduciary services to ensure fiduciary advice is not inadvertently provided.

Review compensation structures and revenue streams to identify any potential conflicts.

Implement steps to review recommendations to retirement accounts and conduct surveillance to ensure compliance with the best interest standard.

Review advisor compensation for recommendations to retirement accounts to ensure it is reasonable in the context of your financial institution as a whole.

Consider reviewing corporate compensation and individual advisor compensation against market benchmarks to understand where corporate and individual compensation is set compared to the market. Documenting the benchmarking process is important.

Review use of proprietary products and investments that generate third-party payments in retirement accounts to make sure use of such products is consistent with the best interest standard.

Review all sales and marketing materials and disclosures with a view to identifying and eliminating any statements that could be viewed as misleading or inadvertently deemed to constitute a fiduciary recommendation.

Review disclosures for retirement accounts to ensure disclosures are accurate and fairly inform retirement investors of direct and indirect compensation received by the firm and its advisors and potential conflicts of interest.

IRA rollovers are clearly a point of concern for the DOL and, to the extent the firm advises individuals on IRA rollovers, that activity should be treated as a fiduciary activity unless it can be clearly and conclusively established that the firm's role is purely informational.

Although internal documentation is not presently a technical requirement for IRA rollovers (and rollovers of similar accounts such as Archer Medical Savings Accounts, HSAs, etc.) under the BICE's level fee exemption, firms should nevertheless consider maintaining records in support of the rollover decision.

Make sure appropriate persons (such as the CCO, general counsel, or their delegates) are made responsible — and do so by formal, written appointment — for overseeing compliance with the Impartial Conduct Standards.

Consider reviewing how onboarding of discretionary accounts are handled. Under the fiduciary rule as currently in effect, what was formerly considered to be a sales activity could be viewed as an investment recommendation to retain the firm for discretionary services. Use of "BICE for a Day" type language (minus the private right of class action lawsuit) in new or existing agreements could help cure this. Although this is not necessarily a point of emphasis for the DOL, it should not be ignored.

Review existing fiduciary insurance and Errors & Omissions policies to ensure persons responsible for compliance with the Impartial Conduct Standards are covered for the discharge of their duties. In addition or alternatively, these individuals may be indemnified by the financial institution.

Source: Wagner Law Group

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